

# Appendix C

## Meetings and Activities

### FIRST MEETING

March 27–28, 2000  
Holiday Inn Georgetown  
Washington, D.C.

*Embedded Software*  
Janos Sztipanovits  
DARPA/ITO

*Sponsor Perspective and Discussion*  
Donald Daniel  
Deputy Assistant Secretary of the Air Force

*A Vision for Weapon System Electronics Acquisition  
Through the Modular Open System Approach*  
Lt. Col. Glen Logan  
Open Systems Joint Task Force (OSJTF)

*Aging Avionics*  
Ellis Hitt  
Battelle

*Affordable Combat Avionics*  
C. Douglas Ebersole  
Aeronautical Systems Center

*Aging Avionics in Military Aircraft*  
Jim Johnson  
Naval Air Systems Command

### SECOND MEETING

May 2–3, 2000  
Dayton Marriott Hotel  
Dayton, Ohio

*Open Systems Definitions*  
Butch Ardis  
Aeronautical Systems Center

*F-22 Avionics Program*  
Kenneth Fehr  
Aeronautical Systems Center

*F-15 Avionics Challenges*  
Lt. Col. Geoff Donatelli  
Aeronautical Systems Center/FBA

*Avionics Management Directorate Product Group  
Manager Perspective*  
Debby Walker  
WR-ALC/LY

*Affordable Combat Avionics*

Lt. Gen. Robert Raggio  
Aeronautical Systems Center/CC

*Affordable Combat Avionics Initiative*

Will Urschel  
Aeronautical Systems Center/SMA

*F-16 Combined Capability Improvement Program (CCIP)*

Will Urschel  
Aeronautical Systems Center/SMA

*C-17 Affordable Avionics Road Map*

Mark Wilson  
Aeronautical Systems Center/YC

*Weapon System Software Sustainment*

Ajmel Dulai  
Aeronautical Systems Center/EN

*Open Avionics Systems Integration Study (OASIS)*

Daniel Seal  
Boeing Phantom Works

*Systems, Technologies, Architectures and Acquisition Reform (STAAR) Report on Lockheed Martin's Proven Path Initiative*

Tom Sarama  
Lockheed Martin

*Electronic Parts Obsolescence Initiative*

Tony Bumbalough  
Air Force Research Laboratory

*Incremental Upgrade of Legacy Systems*

David Corman  
Boeing Phantom Works

*Fiscal Policies/Funding Ground Rules*

Donna Vogel  
Aeronautical Systems Center/SMF

*Affordable Avionics Solicitation Approach*

C. Douglas Ebersole  
Aeronautical Systems Center

*Rapidly Transforming Electronics, a.k.a. Aging Avionics/Systems*

Jon Ogg  
Aeronautical Systems Center

**THIRD MEETING**

June 8–10, 2000  
National Research Council  
Washington, D.C.

*Proven Path Program for Aging Avionics in Military Aircraft*

Russell Frew  
Lockheed Martin

*Aging Avionics and the Army*

Larry Johnston  
Aviation Electronic Combat

*Aging Avionics S&T Strategy and Program Status*

Dale Johnson  
Aviation & Missile Research, Development and Engineering Center

*Component Obsolescence Management for Rotocraft Avionics Equipment*

James Wasson  
Smith Industries

*Dynamically Adaptable Digital Architecture*

Carl Abrahamson  
TASC, Inc.

*Bold Stroke*

Daniel Seal  
Boeing Phantom Works

*JTRS*

Roland Fritts  
Raytheon

*Synopsis of the DoD Evolutionary Acquisition Process*

Noel Longuemare  
Principal Deputy Under Secretary of Defense for Acquisition and Technology (retired)

*Some Views on Aging Avionics, Modular Open Systems, and Related Issues*

Noel Longuemare

Principal Deputy Under Secretary of Defense for Acquisition and Technology (retired)

#### **FOURTH MEETING**

August 17–18, 2000  
National Research Council  
Washington, D.C.

*The Joint Strike Fighter*

Maj. Gen. Michael Hough  
JSF Program Office

*Aerospace Industries*

Brig. Gen. John Douglass  
USAF (retired)

*Avionics for Future Air Traffic Management*

James Williams  
Federal Aviation Administration

*Rotocraft Center of Excellence and Rotocraft Industry Technology Association*

Charles Morris  
National Rotorcraft Technology Center

*Color of Money*

Blaise Durante

Assistant Secretary of the Air Force (Acquisition)

#### **FIELD STUDIES**

##### **August 16, 2000**

*Andrews Air Force Base*

Attendees: General Lyles, Robert L. Cattoi, William G.T. Tuttle, Jr., William C. Bowes, James E. Killian, and Noel Longuemare

##### **August 4, 2000**

*Langley Air Force Base*

Attendees: General Jumper, Robert L. Cattoi, William G.T. Tuttle, Jr., William C. Bowes, and James E. Killian

##### **September 19, 2000**

*Pentagon*

Attendees: Larry Delaney, Robert L. Cattoi, Noel Longuemare, James E. Killian, and Bruce Braun

##### **November 30, 2000**

*Pentagon*

Attendees: V.J. Garber, Robert L. Cattoi, William G.T. Tuttle, Jr., Noel Longuemare, Rocky J. Porzio, and James E. Killian